





elements of the water supply, sewage, and roads systems that might be considered public goods. The system managers were often left with the operations and maintenance issues, without a revenue stream to fund them. Ironically, Emery observes that the government decision to make the use of most highways untolled had the

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decisions respecting the revenue and expenditure sides of local budgets are made at the local level, sometimes with relatively little local input. The unsurprising and accountability is weakened.

An essential part of the remedy, Slack and Bird suggest, is to adopt what they call user charges, they argue, not only produce revenue but also promote economic growth. I argue that user charges, they argue, not only produce revenue but also promote economic growth. I argue that user charges, they argue, not only produce revenue but also promote economic growth.

evaluating and pricing many public services so formidable, that even exceptionally strong intergovernmental reporting and accountability structures are unlikely to {kgnf" rwdnke/ugevqt" ghf ekpge{ "kp" eq o ringz" o gvtqrqnkvcp" tgi kqpu" nkmg" vjg" IVJC." even in the presence of a strong metropolitan governance structure.

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and driving everywhere on fast, uncongested roads. These policies may have been

In her chapter, “Distorted Infrastructure,” Blais describes how price systems shape urban form if infrastructure development charges are based on average costs across a municipality, while most of the population growth is happening on







In his paper, Jacques Caron outlines the main features of the Quebec government's ten-year infrastructure plan. Interestingly, Quebec is the only provincial government where infrastructure planning is the responsibility of the Treasury Board Secretariat and not of a dedicated infrastructure department (sometimes combined

evident failings in Canada, where the economy had yet to return to full potential, and in the Eurozone, where it had led to falling economic growth and worsening spending, which, he argues, would boost the country's short-term aggregate demand and long-term productivity. Clark also supports the Liberals' decision to abandon He suggests the optimal ratio is open to debate, but that it is essential that the more challenging issue of supporting infrastructure in Canada's highly decentralized federation. Most of Canada's core infrastructure belongs to the provinces including replacing the ten-year New Building Canada Plan with a larger and longer-term federal-provincial infrastructure transfer program. Another option, strategy would allow provinces and municipalities to take advantage of the federal government's lower interest rates. This could be done, according to Clark, though the establishment of a Crown Infrastructure Corporation.

In chapter 10, Kyle Hanniman also explores the issue of government borrowing, but from a local, rather than a federal perspective. He asks whether municipalities prevent them from borrowing to excess; and they can step away from markets in a much or too little and whether they have the revenues to service debts and operate and maintain new assets.

If there is an argument for centralizing borrowing, Hanniman suggests it may be found in the heightened volatility that we have witnessed in global capital markets since 2008. This volatility has increased the spread or additional interest rate that provinces and municipalities pay over that paid by the federal government and has takes these developments seriously, but argues that the case for centralization is still

borrowing. Finally, while centralization would improve municipal credit conditions, current conditions are hardly oppressive. Problems of access have been short lived, and municipalities continue to borrow at extraordinarily low rates.

In chapter 11, Michael Fenn suggests that Ontario and other Canadian governments Drawing on Australian and European examples, he recommends an explicit policy on governments' legacy assets. The value of these assets is considerable, argues Fenn, and they provide attractive investment opportunities for domestic investors, including public pension funds, many of which have been buying government assets abroad. Asset recycling also limits the need for borrowing and raising taxes and fees, major advantages in an era of tax aversion and rising debt-servicing costs.

But, to succeed, asset recycling cannot be done haphazardly. Certain policies and providing accurate estimates of the value and likely performance of the assets that governments plan to sell; hiring personnel capable of protecting governments' interests in public-private partnerships and other complex transactions; ensuring that proceeds from asset sales are used for near-term construction of new assets; establishing an arms-length regulator (one capable of balancing public and private interests) to oversee the private operation of public infrastructure; ensuring a steady pipeline of projects for potential buyers; recognizing investors' need for reasonable, risk-adjusted returns; avoiding overly complex, expensive and inconsistent trans-



stable solution, Richard argues, must avoid the limitations that characterize revenue sharing or revenue agreements, which he outlines.

Rather than arguing in favour of some particular variant of an ART, Richard advocates the general principle of such a tax, one that would tap into the incremental revenue generated by resource developments on the traditional lands of a First Nation. Levied by First Nations, it would be used to fund their infrastructure needs. Such a tax would reduce the administrative burden on First Nations governments, reduce the cost and complexity of negotiations, provide economically and politically reliable revenues, and allow the funding of a broader range of projects. The author also argues that the tax would improve the investment climate by reducing

If accompanied by appropriately structured federal and provincial tax credits, the tax could be made revenue neutral to the resource developer.

The conference concluded with a session that compared elements of infrastructure investment in Canada with corresponding experience in the United States and in Australia. Only the paper discussing the former is available in this volume. The

a much larger role in infrastructure spending in this area than does its Canadian counterpart. Second, while most of the federal transportation funding in both countries takes the form of intergovernmental transfers, the linkage between revenues and expenditures is much closer in the United States. There, for example, gas tax revenues are deposited in the Highway Trust fund and used exclusively to fund infrastructure development. Third, while the focus of transportation infrastructure expenditure has changed over time, such expenditures have consistently been considered a national policy priority by US authorities, one supported by well-established bureaucratic and governance structures. In contrast, Canadian federal government involvement in the sector has been both briefer and largely devoid of clear policy objectives. Moreover, the authors believe that in Canada federal policy capacity in the infrastructure sector remains low, with funding decisions largely devolved to provincial and local governments.

Horak and Eidelman also conclude that the American government's long-standing involvement in transportation infrastructure has shaped state and local institutions and decision processes in a manner that has no Canadian analogue. Finally, they note that the extreme degree of government fragmentation in the United States, particularly at the local level, means that proposed infrastructure projects may only